Michigan Department of Education Public School Academy Program

ANNOUNCEMENT OF 2008-2009 CHARTER SCHOOL PLANNING AND IMPLEMENTATION GRANTS

No Child Left Behind Act
Title V, Part B, Public Charter Schools Program
In Cooperation with the U.S. Department of Education

INTRODUCTION

The Michigan Department of Education (MDE) is pleased to announce the 2008-2009 Charter School Grant. The program is supported under Title V, Part C, Public Charter Schools Program (PCSP), No Child Left Behind Act of 2001. The Michigan Department of Education (MDE) was successful in receiving a grant under this program for \$22,802,234 over a three year period, including \$7,978,981 for planning grants to support qualified public school academy developers as they apply for charter contracts and implementation grants to public school academies in the first two years of operation.

DEADLINES

For schools with authorizer commitments for 2008 or 2009 openings:

If an authorizer has notified MDE by July 31, 2008 that it expects to charter a school for Fall 2008 or Fall 2009 opening, MDE will accept applications from the school for new 12-month planning or implementation grants by **August 28, 2008** for an October 1, 2008 award date.

For earlier-stage developers planning for 2010 openings:

MDE will accept grant applications for up to 18 months from earlier stage PSA planners who have submitted an application to a Michigan authorizer, but who have not yet received a charter contract. Although some applicants may find it possible to use these funds toward a fall 2009 school opening, MDE expects most applicants to use the full 18 months to plan for Fall 2010 school opening. Completed applications must be received at the Michigan Department of Education by **January 10**, **2009**. Review panels are expected to score the applications by mid-February; grant announcements are expected by March 15 for an April 1, 2009 award date.

PUBLIC SCHOOLS ACADEMIES IN MICHIGAN

Charter schools in Michigan are designated generally in statute as "Public School Academies" and must be organized under one of three sections of the Michigan Revised School Code. Please go to www.legislature.mi.gov, click on "legislature" (on the right hand menu) and enter the MCLA numbers below to download and read the entire applicable sections of law before deciding which kind of PSA is being developed:

Part 6A (MCLA 380.501-380.507) for Public School Academies Part 6C (MCLA 380.521-380.529) for Urban High Schools Part 16 (MCLA 380.1311b-380.1311l) for Strict Discipline Academies

Public school academies must be tuition-free and non-discriminatory in all policies and procedures.

Most of Michigan's "Public School Academies" as defined in statute meet the federal definition of a "charter school" and are thus eligible for Program Planning and for Implementation grant funds. However, some PSAs that do not count pupils for the purpose of receiving state aid do not meet

federal criteria for eligible applicants. Contact MDE staff (at 517/241-6668) to determine the PSA's eligibility if the proposed charter school does not intend to count pupils for the purposes of receiving state aid.

GRANT PURPOSE

The purpose of this grant program is to:

- broaden and strengthen the pool of charter applicants available to Michigan authorizers, and
- support those charter applicants that succeed in obtaining a charter contract as they launch the schools they planned.

To that end, MDE invites proposals from PSA developers for up to 18 months of <u>Program Planning</u> and Design in three stages:

- Stage One: Refinement of an ambitious, innovative academic vision, and design of a databased program evaluation methodology that will demonstrate to the governance body whether the vision is succeeding. Up to \$35,000 will be released upon award for use in completing these deliverables.
- Stage Two: Development of a sound, comprehensive business plan to support the academic vision and finalization of a full charter application strong enough to secure a charter contract from a Michigan authorizer. Up to \$75,000 of additional funds will be released upon satisfactory completion of Stage One for use in completing these deliverables.
- Stage Three: Ramping up operations toward opening, including engaging and training staff. Up to \$50,000 of additional funds will be released upon acquisition of a charter contract. (A grantee that meets the requirements of Stage One or Two upon application (or that can complete them using less than its Stage One/Two funding) may use all of its funding for later stage planning activities.)

<u>Implementation</u> funding is available to successful planning grantees for up to the first two years of operations of a new PSA for purposes of equipping and supplying the school; developing needed materials and systems; and acquiring curriculum materials, texts, classroom equipment, and supplies. Successful planning grantees apply, but do not compete again for implementation funds.

This grant and the federal statutes that accompany it require strict and full adherence to the Public Charter School Program (PCSP) "single grant standard." This "single grant" provision says that an applicant that receives a grant under this competition is eligible for up to thirty-six (36) months of total allowable funding dependent upon the date of the grant award, the date of authorization of the charter school, and the availability of federal funds.

Notification of this grant has been made available to Michigan Intermediate School Districts, Local Educational Agencies, Public Universities, Community Colleges, organizations, and other interested persons. It will also be posted to the Michigan Department of Education website at http://www.michigan.gov/charters.

ELIGIBLE/LEGAL APPLICANTS

Only non-profit corporations are eligible to apply. If a school has received a charter, the non-profit PSA corporation holding the charter contract may apply. Development teams that have applied for but not yet received a charter contract must be non-profit corporations to apply for a grant.

Applicants must have applied to at least one Michigan authorizer for a charter contract and informed the authorizer of their intent to apply for federal charter school planning funds.

Program Planning and Design grant awards are specific to the proposed or authorized public school academy and the community targeted at the time that the application is submitted. The grant award competition weighs the projected need of the community identified, students to be served, and how the charter school will address those needs. If a proposed charter school is awarded a Program Planning and Design grant and changes the originally identified community location of the project, the grant will not transfer to the school in a new community location without substantial post-award documentation of the identical need of the community and the essential applicability of the original proposal to the school in its new location.

Grant award recipients that later change the name of the school must provide the written assurance of the authorizing entity that the PSA authorized is essentially the same proposed school that was originally awarded the grant.

A for-profit entity does not qualify as an eligible applicant. An educational service provider (ESP) may help prepare an application for a grant award if it is acting as an agent of the charter school or proposed charter school board. However, an ESP must provide documentation that they are acting as the agent of an eligible non-profit applicant, and the contact person for the application must be part of the non-profit governance structure and not part of the ESP.

For information, forms and instructions regarding nonprofit incorporation in Michigan, visit the Department of Labor and Economic Growth (DLEG) website at www.mi.gov/dleg. Choose business services ... corporations ... domestic nonprofit corporation. Please note that Michigan allows two specialized types of corporations, both of which actually operate schools (as grantees will not do during the term of the grant):

- PSA corporations, and
- Education corporations

Each of these requires compliance with additional regulations; NEITHER is necessary for grant eligibility purposes. Development teams seeking incorporation during planning phases are encouraged to secure **general nonprofit incorporation**, and to state clearly in the purposes outlined in that application that they will not operate a school. If the team succeeds in obtaining a charter contract from an authorizer, a PSA corporation that will operate the school will be formed as part of the chartering process.

GRANT RANGE AND LENGTH OF AWARD

During the three year grant cycle, funds up to \$160,000 for up to 18 months of program planning and design may be used for activities consistent with federal law including but not limited to:

- Articulation and refinement of desired educational results;
- Identification of methods capable of achieving desired results;
- Professional development of teachers and staff that will work in the school, or of volunteer board members;
- Planning, procurement, or development of testing designed to measure student achievement;
- Design of formative evaluation processes that feed information about student achievement back to teachers, or information about contractual and financial compliance back to administrators;
- Staff salaries and benefits for planners and administrators prior to opening the school and becoming eligible for state aid;
- Technology and office equipment, software, and limited office furniture to serve planning staff during the start-up period (not classroom equipment);
- Legal and professional costs related to planning for the school and its educational program;

- Costs directly related to compliance with legally mandated school health and safety
 inspections including minor building modifications to ensure compliance (e.g., the installation
 of grab bars or lowering of sinks in a restroom). However, larger renovations such as elevator
 installation or repair, for instance, are not allowable;
- Fees to trainers or consultants to provide training, system design or staff development;
- Reasonable costs of travel, lodging etc. to enable staff to participate in learning together.

Two additional grants of up to \$150,000 for up to 24 months of <u>implementation</u> (which may begin shortly before the school opens) may be awarded to successful planning grantees for activities consistent with federal law, including but not limited to:

- Informing the community about the school (for instance radio, print or electronic media development and dissemination costs, but not building signage);
- Acquiring technology equipment and software for classroom use (e.g., computers, printers, LCD projectors, etc. as well as hook-up and installation costs);
- Texts and library books for use in the educational program;
- Desks, tables, chairs and bookshelves etc for use in the educational program;
- Educational supplies and materials (does not include general use office supplies/equipment),
- Acquiring or developing curriculum materials, aligning with state expectations and preparing staff to use those materials.

Planning/Design and Implementation grants may be awarded for a total period of up to three years (36 months), with no more than 18 months used for planning, and no more than two years (24 months) used for initial implementation of the PSA. Note that this means that a grantee that opts for 18 months of planning time will receive only 18 rather than 24 months of implementation time. The applicant should propose a customized schedule that fits its unique situation, while ensuring that no more than 36 months total are used.

All funding will be subject to approval by the Superintendent of Public Instruction, based on reviewer ranking, comments, availability of funds, and Department recommendations.

REJECTION OF PROPOSALS

The Michigan Department of Education reserves the right to reject any and all proposals received as a result of this announcement.

CLOSING DATE

For schools with authorizer commitments for 2008 or 2009 openings:

Applications must be received in MEGS by August 28, 2008 for an October 1, 2008 award date.

For earlier-stage developers planning for 2009 or 2010 openings:

Applications must be received in MEGS by January 10, 2009 for an April 1, 2009 award date.

REVIEW PROCESS

All applications will be evaluated using a peer review system. Qualified individuals from across Michigan's charter school sector will form a panel to score applications based on merit, quality and thoroughness, as determined by the rubric included at the end of this announcement. Applicants are encouraged to self-evaluate draft proposals using the rubric, and revise content until they are clear that reviewers will find the particular qualities asked for by the rubric.

All funding will be subject to approval by the Michigan Superintendent of Public Instruction. All applicants will be notified of the Superintendent's action.

Applicants may wish to refer to the Michigan Department of Education's "Proposal Development Guide" for additional assistance in developing their proposal. This guide may be found under http://www.michigan.gov/documents/propdevguide 13484 7.pdf.

FUNDABLE ACTIVITIES

Applicants must focus on one or more of the allowable activities listed below. The examples listed on pages 3-4 above are illustrations of costs which have in the past fallen under these statutorily allowable activities. Under the allowable activities described in Public Law 107-110, Title V, Part B, Section 5204 (f)(3), grant funds must be used for the following:

PROGRAM PLANNING AND DESIGN GRANTS:

- 1. Post-award planning and design of the educational program, which may include:
 - a. refinement of the desired educational results and of the methods for measuring progress toward achieving those results; and
 - b. professional development of teachers and other staff that will work in the charter school; and

IMPLEMENTATION GRANTS:

- 2. Initial implementation of the charter school, which may include:
 - a. informing the community about the school;
 - b. acquiring necessary equipment and educational materials and supplies;
 - c. acquiring or developing curriculum materials; and
 - d. other initial operational costs that cannot be met from State or local sources.

REQUIRED ACTIVITIES

Among the activities included in each Program Planning and Design grant application's budget and budget work plan must be participation in a series of mandatory technical support services developed and coordinated by the Michigan Association of Public School Academies (MAPSA) to strengthen the quality of the charter applications under development. Periodic resource, networking and informational sessions will address:

- Orientation to managing a federal grant,
- Introduction to Michigan and national teaching and learning models showing demonstrated success in high student achievement, including those serving at-risk student populations,
- > Introductions to operating Michigan PSAs eligible to serve as mentors to development teams,
- Orientation to responsibilities of a PSA Board Member,
- Coaching on how to approach potential authorizers.

The year-long networking fellowship will be invoiced to each grantee at \$10,000 over the first 12 months of the grant. Plan for this expense in your management plan and budget.

PAYMENT SCHEDULE

Payments to grantees will be made upon filing the MDE's "Expenditure/Request Form, DS-4492A." The grantee is permitted to request reimbursements and advance payments not exceeding actual immediate cash needs up to the total amount of the award. "Immediate cash needs" means that the recipient needs funds within 3 days to pay bills incurred.

PERFORMANCE REPORTING

As a condition of receiving PCSP funding, all grantees will provide the Department with a progress report of their performance in meeting program objectives set forth in the application for the grant. The performance reports should address the tasks and products that were outlined in the management plan and should clearly describe how the activities of the grant period met, or failed to meet, proposed tasks and products. The reports are due on the following dates and will be completed via the *Michigan Electronic Grants System (MEGS)* via the web:

Nine months from Award Date (Midterm Report)

Eighteen months from Award Date or 30 days after completion of project (Final Report)

FINANCIAL REPORTING

The Department's "Final Expenditure Report Form" is used for final financial reporting and must be completed online by 60 days after completion of the project. Failure to complete the report could result in loss of funding which the grantee must repay to the Michigan Department of Education.

FINANCIAL AUDIT OR REVIEW

The MDE reserves the right to conduct a financial audit or review of the subgrantee's program expenditures at any time during the subgrant period. Grantees are required to obtain a financial audit for the years of the project period. **Plan for this expense in your management plan and budget.**

FUTURE FUNDING

If federal funds continue to be appropriated under the Charter Schools Grant Program, grants will again be available in 2009-2010.

WHERE TO OBTAIN ASSISTANCE

These materials are issued by the Michigan Department of Education, Public School Academy Program, which is the sole point of contact in the state for this program. Questions not answered by information on the web at www.mi.gov/charters should be directed to the Public School Academy Program, Office of School Improvement at 517/373-4631.

Other resources:

Michigan Association of Public School Academies (MAPSA) 215 South Washington Square - Suite 135 Lansing, MI 48933 phone: 517-374-9167

fax: 517-374-9197 www.charterschools.org

MAPSA is the association of operational PSAs, and offers technical support and assistance to development teams.

Michigan Association of Charter School Boards (MACSB) 2284 Fieldstone Drive Okemos, Michigan 48864 phone: (517)819-4777

info@macsb.org

MACSB provides web-links to the governing boards of existing PSAs, offers periodic workshops and conferences, and some orientation material for new board members.

National Charter Schools Institute (NCSI) 2520 University Park Mt. Pleasant, MI 48858

Phone: (989) 774-2999

www.nationalcharterschools.org

NCSI supports charter schools with board training, policy development, publications and organizational consulting.

Commercial Services and Corporations
Department of Labor and Economic Growth

www.mi.gov/dleg ... choose business services ... corporations ... domestic nonprofit corporation DLEG's Corporation Division provides forms and instructions for nonprofit incorporation.

Michigan Department of Education Public School Academy Program

APPLICATION 2008-2009 CHARTER SCHOOL PLANNING AND IMPLEMENTATION GRANTS

To be considered for Charter School Planning/Design and Implementation grant funding in Michigan, applicants must complete 5 steps:

1) Certify that the applicant is an eligible applicant:

A) The PSA developer team has applied for a charter contract with at least one active Michigan authorizer, and that the PSA has notified the authorizer of its intent to apply for federal funds.

B) The PSA developer is a Michigan Non-Profit Corporation

Open the MEGS application. In the Program Information section, use the Applicant Information page to identify any authorizers to which you have submitted charter applications and informed them of your intent to apply for federal charter school planning and implementation grant funds.

The same page asks for the Michigan Nonprofit Incorporation ID number.

2) Answer the Narrative questionnaire that follows, outlining the school that you proposed to the charter authorizers above. If you do not yet know the answers to any question, state that and outline the steps you would take as part of your grant funded work to determine your answers. An MS-Word template may be downloaded from www.mi.gov/charters or from inside the MEGS charter school grant application. When you have completed the narrative, use the "Narrative and Management Plans Uploads" page in MEGS to attach the NARRATIVE file to your MEGS application.

Grant Application Narrative

Assessment of Community Need

- 1) Describe the **characteristics**, **population** and **unmet educational needs of the community** where the proposed charter school will be located, paying particular attention to the impetus for and level of interest in the school. Where possible, detail any objective market research, surveys, or other measures of local demand for the proposed educational program.
- 2) List and describe the existing schools in the area (public, private and parochial) serving the community, and detail the **competitive advantages** that will set the proposed charter school apart and attract students.

Student Population

- 3) Detail the proposed **grade levels and/or range of ages** of students to be served, along with plans for future growth. Show how your plan has been shaped by the developmental needs of students being served.
- 4) Describe the **characteristics of the anticipated student population**. Identify where these students are most likely being educated currently and why they are expected to choose the proposed charter school for the future educational needs. Estimate the percentage of students the proposed charter school expects to qualify for federal free and reduced lunch subsidies.

5) Detail the proposed charter school's **anticipated enrollment** in years one through five, projecting the minimum and maximum enrollment the school is prepared to serve in each year.

Educational Program

- 6) Describe the vision, mission and **educational goals** of the proposed charter school. Explain how this mission will provide leadership in one or more areas to other Michigan public schools.
- 7) Describe the evaluation process and the criteria used by the development team to **compare curricular and instructional approaches**. Explain why the approaches chosen (and described in #8 and #9 below) fit the PSA's target market and its educational goals.
- 8) Provide a general description of the **curricula** to be used. Explain how you have determined (or will determine) that these curricula will lead students to mastery of Michigan's Grade Level Content Expectations (GLCE) or High School Content Expectations (HSCE) as appropriate.
- 9) Provide an overview of the **instructional design** and program to be emphasized by the school, with particular emphasis on how this approach will enhance student achievement. Be sure to detail the research foundations for the educational approach(es) to be utilized. Outline steps the school will take to ensure that its teachers understand, gain skills needed for and practice the instructional model chosen.
- 10) Describe the **support services** to be provided by the school (e.g., Head Start, latchkey, extracurricular activities, tutoring, computer training) and explain how these services will relate to and/or improve program quality.
- 11) Describe the ways in which the proposed charter school will ensure high-quality services to students with **special needs**. Include a description of how the proposed charter school will participate in development of the county-specific ISD special education plan, which ensures compliance with the Individuals with Disabilities Act (IDEA).
- 12) If you seek any **waivers** of federal or state requirements that you believe to be important to the success of your school, please identify the regulation(s) and provide a rationale for seeking an exception.

Attendance and Participation

- 13) Specify the proposed charter school's anticipated **date of opening**, and briefly describe the proposed school **calendar** and **school day schedule**.
- 14) Briefly describe the proposed charter school's **advertising and recruitment plans**, paying particular attention to any early intervention and/or other **retention strategies** which will be employed to maximize retention and to ensure equal access for all.
- 15) Describe proposed methods for **involving parents** in the design of the school and the education of enrolled students.

Assessment and Evaluation

16) Describe the **assessment program** and related strategies, detailing how results will be used to improve teaching and learning.

- 17) Describe the anticipated **annual standards** or measures of student achievement that you expect. Take into account that MEAP is not given for every grade in every year. How will you set annual growth targets? How will you communicate progress against the standards/targets to students and parents?
- 18) Michigan's **School Improvement Framework (SIF)** outlines objectives of public schools that go beyond student achievement for instance, leadership, climate, community involvement, teacher retention etc. (See the full SIF at http://www.michigan.gov/documents/SIF_4-01-05_130701_7.pdf) Identify what data the governance body intends to collect to determine whether the school is achieving these objectives.

Project Team

- 19) List the name(s) and address(es), and role(s) of all principal **organizer(s)** of the **proposed charter school.** Briefly describe the strengths, experiences, and expected contributions of each member of the development team.
- 20) Name the **Board of Directors for the non-profit applicant**, and provide contact information for each. Identify officers of the Board.
- 21) Briefly describe the anticipated staffing, management and **governance structures for the proposed charter school**. Name the PSA Board candidates to be proposed. Some training for prospective board members will be included in the required technical support fellowship; outline here any additional training and orientation planned to enable them to understand their governance responsibilities.
- 22) Describe all anticipated **contractual relationships** the school expects to enter into to ensure the establishment and effective operation of the proposed charter school. Address any anticipated **related party transactions**, paying particular attention to any relationships between the persons identified in Questions 20-21 and anticipated Education Service Providers and/or anticipated facility owners/lessors/sellers.
- 23) Describe the team's past efforts to obtain a charter, if any, and detail related outcomes.

Facilities

- 24) Provide a description of the physical facility, suitability of space and provisions for specialized space (if any). If no facility has yet been identified, describe the activities you will undertake to locate possible sites and criteria you will use to evaluate them.
- 27) Describe any purchase or leasing arrangements, and/or construction or renovations that must occur to ensure adequate facilities. Include detailed information about anticipated budget, costs and financing arrangements. Indicate what stage the preparations are in and what work has been completed, and what your estimated timeline for completion will be.
- 28) Describe proposed arrangement for transportation of pupils, if any.

Financial Information

29) Detail all pre-operational costs, and describe how these costs will be covered. Indicate the total amount and sources of pre-operational funds, property or other resources expected to be available through banks, lending institutions, corporations, foundations, grants, etc. Note which are secured and which are anticipated and include evidence of firm commitments if possible. Detail plans for meeting financial needs if anticipated revenues are not received or are lower than the estimated budget.

30) Indicate whether the proposed school intends to qualify for state aid as an operational source of funds.

Conclusion

- 32) Present any other information you believe to be relevant or compelling in support of your application.
- 3) Complete the management plan template below. Select your planned activities with budget stages in mind. Activities in Stage 1 cannot be budgeted for more than \$35,000, and the total budgeted for Stages 1 and 2 cannot exceed \$110,000. However, you do not have to allocate the full amount to either of the first two stages. If you can complete Stage 1 deliverables with fewer (or no) grant funds, you may plan to use both Stage 1 and 2 funds for the purposes of Stage 2. Similarly, if you already have a charter in hand and can meet the Stage 1 and 2 deliverables with fewer (or no) grant funds, you may plan the remainder for Stage 3 activities.

An MS-Word template may be downloaded from www.mi.gov/charters or from inside the MEGS charter school grant application. When you have completed the Management Plan, use the "Narrative and Management Plan Uploads page to attach the file to your MEGS grant application.

Management Plan

Use this form to summarize the activities you plan to undertake with grant funds, specify their products and schedule them over the project period (stage by stage) by placing a check or X in the month they will be completed.

Stage 1 Purpose: Re ambitious, innovative design of a data-base methodology that will governance body who succeeding					Tas	k Comp	oletion	Date:					
Stage 1 Tasks	Products resulting from each task	Apr 09	May 09	Jun 09	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 09	Mar 09
1-1 Board Training The founding board will participate in governance training from MACSB or a similar training source to orient them to governance responsibilities. (Example – Replace with your own)	Board member knowledge about legal responsibilites , management tools. (Example – Replace with your own)			X									
1-3													
1-4													
1-5													
1-6													
1-7													
1-8													
1-9													

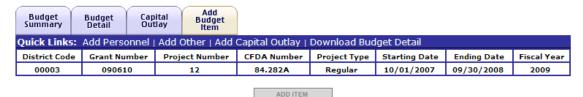
Stage 2 Purpose: De sound, comprehensive support the academic a full charter application secure a charter contrauthorizer.					Tas	k Comp	oletion	Date:					
Stage 2 Tasks	Products resulting from each task	Apr 09	May 09	Jun 09	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 09	Mar 09
2-1													
2-2													
2-3													
2-4													
2-5													
2-6													
2-7													
2-8													
2-9													

Stage 3 Purpose: I toward opening, income training staff.	Task Completion Date:												
Stage 3 Tasks	Products resulting from each task	Apr 09	May 09	Jun 09	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 09	Mar 09
3-1													
3-2													
3-3													
3-4													
3-5													
3-6													
3-7													
3-8													
3-9													

4) Complete the MEGS "Budget Summary" "Budget Detail" and "Future Funding" pages showing what funds you are requesting and how you will use them. Open the "Add Budget Item" tab in MEGS. Copy and paste each task from your management plan (including its identifying number) into the description window. Select the appropriate Function Code. Click on Add Item. Repeat.

For definitions of the function codes used in the budget summary, see the School Accounting Manual, beginning on page 24. See http://www.michigan.gov/documents/appendix_33974_7.pdf

MEGS will reassemble these lines into the Budget Detail pages, sorting by accounting code, and will sum them to the Budget Summary. An example is provided on the next page to show you what the entry screen on MEGS looks like.



Charter Schools Planning Budget Item for AAA - TEST Head Start								
Select the appropriate	Function Code for t	his budget item:						
231: Board of Education		*						
Provide a specific described drop down menu or the		et item. Do not repeat thox(es) used below:	ne Function Code descr	ription selected in the				
1-1 Board Training - the founding board will participate in board governance training from MACSB or a similar trainin *								
		e budget item. Enter an es and Benefits. To ente						
Salaries (1000)	Benefits (2000)	Purchased Services (3000, 4000) \$ 2500	Supplies and Materials (5000) \$	Other Expenditures (7000)				

5) Commit to the required Assurances and Certifications by reading each one, checking the boxes and submitting the MEGS application. When you click the SUBMIT button, a list of assurances and certifications will appear. Read each one carefully to ensure that you are willing to comply and then continue with the submission process only if you intend to comply.

Michigan Charter School Program Start-up Grant Application Rubric

Applicant:	
Reviewer:	

Competitive Points									
	Excellent	Very Good	Average	Weak	Not Addressed 0				
Assessment of Community Need	Characteristics of the community are described in extensive, thoughtful, nongeneric detail and include both assets and liabilities.	Community analysis good but lacks 1-2 elements	Community analysis begun , but generic or superficial	Community analysis unhelpful or not convincing					
Questions 1-2	Comment:								
	Unmet educational needs are described specifically enough to target an educational approach to meet them	Needs are identified but needs more detail	Some needs identified, but missing important ones	Needs analysis unhelpful					
	Comment: Quantitative evidence is presented that the need is recognized by potential families to be served.	Anecdotal evidence is provided	Some indications of interest	Very little data on family perceptions					
	Comment:			Lance	ı				
Student Population	The plan demonstrates a thoughtful understanding of the developmental needs of students in the grade ranges it proposes to serve.	Good work, but lacks 1-2 important elements	Beginnings of analysis; lacks many elements	Little to no useful work evident					
Questions 3-5	Comment:								
	The plan profiles the expected student population's learning needs with good specificity. Attends to ethnicity, achievement, socio-economic factors.	Good work, but lacks 1-2 important elements	Beginnings of analysis; lacks many elements	Little to no useful work evident					
	Comment:								
	The plan identifies the school's competition well and identifies convincing competitive strengths.	Good work, but lacks 1-2 important elements	Beginnings of analysis; lacks many elements	Little to no useful work evident					
	Comment:	Cicinomo							
Educational Program	Educational goals are ambitious and innovative enough that if successful, the school will provide leadership in one or more identified areas to Michigan educators.	Educational goals offer significant local alternatives for families	Educational goals mirror or slightly exceed neighboring schools	Educational goals not measurable enough to evaluate					
Questions 6-12	Comment:								
	Curriculum and instructional design have been evaluated against state-of-the-art alternatives using criteria relevant to the school's anticipated population	Strong alternatives considered; criteria unclear	Some evaluation against unimpressive alternatives	No evidence of objective evaluation					
	Comment:		•	•					
	Curriculum description is thorough, adapted to the expected student population, and related to Michigan's expectations	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements	Little to no useful work evident					
	Comment:								
	Instructional approaches are clear, adapted to the expected student population, and include plans for how teachers will master the approach.	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements	Little to no useful work evident					
	Comment:			Linux					
	Support services (ie latchkey, tutoring social workers etc) included in the plan have been chosen with the target population in mind	Design solid but lacks 1-2 elements:	Design needs substantial work on:	Little thought apparent about support.					
	Comment:	•							

Academic Planning	Plan for serving students with special needs shows evidence of understanding legal requirements AND of developing innovative means of complying with them. Comment:	Approach meets requirements but lacks innovation	Approach needs substantial work on:	Inadequate attention to special needs students
Attendance & Participation	Advertising and Recruitment plans seem likely to generate enrollment sufficient to meet growth plan described in Question 5	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements, such as:	Little to no useful work evident
Questions 13-15	Comment: Retention strategies are appropriate to the student population described	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements, such as:	Little to no useful work evident
	Comment: Parent involvement begins in the design stage and continues in substantive ways throughout	Substantive parent input is evident	Some parent input but only in limited ways	Little to no evident parent input
Assessment & Evaluation	Comment: Proposed assessment of student achievement is annual, capable of shaping and improving teaching and learning, and extensive enough to determine whether the educational goals are being achieved. Parents and students will be informed about progress regularly.	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements, such as:	Little to no useful work evident
Questions 16-18	Comment: Annual standards for student achievement have been established; they reflect the anticipated student population;	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements, such as:	Little to no useful work evident
Academic Planning	Comment: The school has a plan to collect data beyond student achievement and to self-assess across the School Improvement Framework categories (Teaching/Learning, Leadership, Personnel & Prof Dev, School-Community Relations, Data & Info Management)	Good work, but lacks 1-2 important elements	Beginnings of good design, but lacks many elements, such as:	Little to no useful work evident
	Comment:			
Strength of Project Team	There is evidence of the Development team's strengths relevant to the project	A plan exists for acquiring needed strengths	The gaps evident aren't yet planned for, but are reasonable to obtain elsewhere	No evidence of leadership capacity for important parts of the project
Questions 19-23	Comment:			
	PSA Governance board membership has been identified and oriented to governance responsibilities	Application describes a good method of recruiting and orienting governance bd	Application shows an awareness of the kinds of issues about which a governance board will need orienting	Little apparent thought to the governance function.
	Comment:			
Business Planning	Facilities decisions or planning processes evidence solid understanding of Michigan's legal requirements and cost implications	No cost calculations, but good facilities ideas	Some facilities options are being explored	Have not yet begun to explore facility decisions
Questions 24-30	Comment:		<u>. </u>	
	Pre- and post-opening financial and budget planning is realistic, specific enough to monitor and based on rational assumptions	Good work, but lacks 1-2 important elements	Beginnings of good financial planning, but lacks many elements, such as:	Little to no useful financial work evident
	Comment:			

Contractual relationships proposed for the school (ie, with a mgt co or facility owner) reflect thoughtful planning to ensure any related-party relationships are disclosed and remedied.	Potential conflicts are noted, but no resolution is yet proposed	Some conflicts are noted, others remain unaddressed	Applicant shows little awareness of embedded conflicts	No conflicts are apparent
Comment:				